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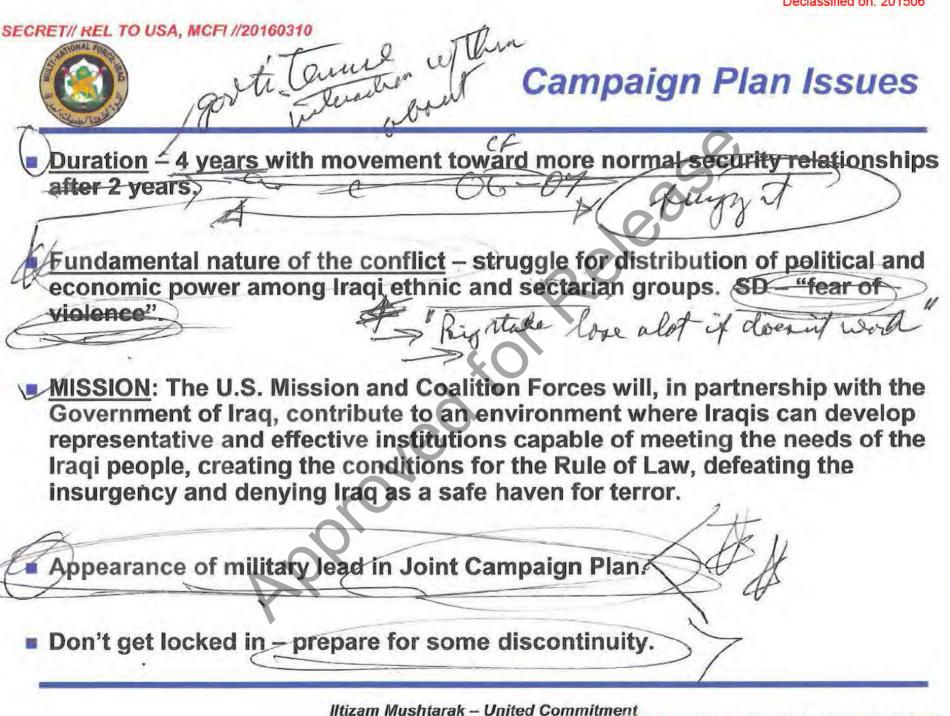
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Mission Statements

August 2004 Campaign Plan

In partnership with the Iraqi Government, MNF-I conducts full spectrum counter-insurgency operations to isolate and neutralize former regime extremists and foreign terrorists, and organizes, trains and equips Iraqi Security Forces in order to create a security environment that permits the completion of the UNSCR 1546 process on schedule.

April 2005 Campaign Action Plan

In partnership with the Iraqi Transitional Government, MNF-I progressively transitions the counterinsurgency campaign to the ITG and Iraqi Security Forces, while aggressively executing counterinsurgency operations to create a security environment that permits the completion of the UNSCR 1546 process and the sustainment of political and economic development.

Draft March 2006 Joint Campaign Plan

The U.S. Mission and Coalition Forces will, in partnership with the Government of Iraq, contribute to an environment where Iraqis can develop representative and effective institutions capable of meeting the needs of the Iraqi people, creating the conditions for the Rule of Law, defeating the insurgency and denying Iraq as a safe haven for terror.

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NSC 22 March 2006

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Al Anbar Update

Anbarites are tired of violence. "Wedge" between Al Qaida (AQIZ) and Sunni resistance groups exists, but it is not expanding.

AQIZ has used intimidation and assassinations to maintain a presence and keep "wedge" from expanding especially in Ramadi.

AQIZ persistently trying to re-establish itself throughout WERV.

Anbar Consolidation Program

7 Key leader in

NSC 22 March 2006

- Police: 8000 recruited, trained and equipped by end of year. Manne up)

Army: 6500 recruited, trained and equipped by October.

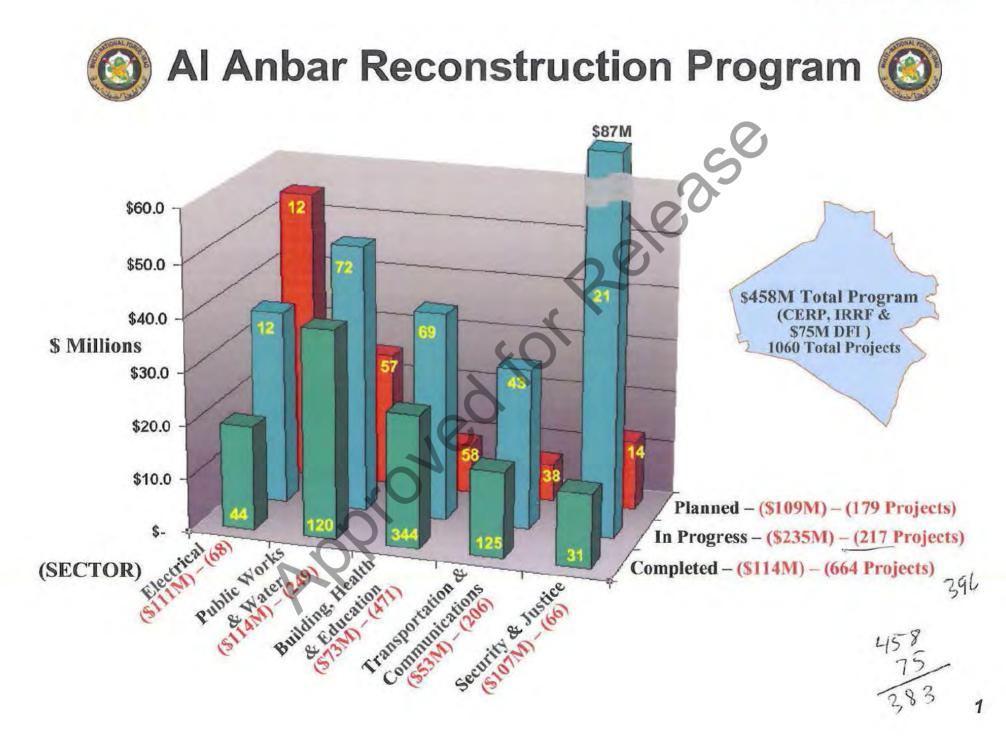
- Reconstruction: \$75M in projects from GOI being executed. 400 Marcers

Military operations continue to disrupt and pressure AQIZ network. 8 MAR - 74 TETS - Namadi - Bashdad - 40+ AMZ

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Year of the Police Update

70% (130K/200K) of the Iraqi Objective Civil Security Forces are trained and equipped as of <u>15 Mar 2006</u>. We are on schedule to be completed with equipping and initial training by end Dec 2006.

Iraqi Police Services: 70% of all Iraqi Police Services are trained and equipped. On 30 Mar 2006 we will graduate Iraq's first Iraqi policeman-to-officer transition course (278 graduates).

National Police: 80% of the National Police force is trained and equipped. 13 officers and 75 non-commissioned officers began Iraq's first National Police officer and non-commissioned officer courses in February 06. Department of Border Enforcement: 70% of Border Police forces are trained and equipped. Border Police and Port of Entry training will be complete by May 2006. 85% of Border forces will be equipped by June and 100% by December 2006. 80% (216/258) of border fort construction is completed. 100% will be completed by July 2006.

80% (741/981) of our police academy instructors are now Iraqi. We expect to transfer operation of all 12 Iraqi police academies to the Iraqis by end 2006.

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Commander's Update

Ethnic/sectarian violence decreasing in Baghdad area, but still above previous norms. - last week 19/DAY over 11/DAY Aventh hefner 2FEB Coloup since 22d > 40 - on high on 33/DAY in any often SATA City Hoursen - 10 dayses Seating of Council of Representatives and Arba'een marches and gatherings took place with no major security problems. 25 million oner leaving Karbola - walking 16 m C7Killed "DOT OUT, OF WOODS A AR16 Operation "Scales of Justice" positively impacting Baghdad security situation. + 8.BNS SIG 345 INCL ICAF - > dankler patroled (5% of patrole + 10% of Tel are 1 Material for complete rouce **Operation "Swarmer" wrapping up.** Accomplished DISLAAT 1017 Objective of disrupting potential AQIZ sanctuary. His dilamon - 96 for 24 Cache ADA walk Min (ANT 2005) LADS HIS detainer - 96 los 24 Cache -Al Anbar Update

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Operation Swarmer Accomplishments

Visible demonstration of ISF proficiency

- Increase population's confidence in ISF
- Increase local government's confidence in ISF
- Based in large part on ISF generated 12
- Deterred IED Cells and a possible MANPADS Cell
 - 24 large cache's yielded significant amount of munitions and IED making material
- Disrupted AIF and localized AQIZ facilitators
 - Confirmed thru sensitive 14c reporting
 - DOCEX and interrogation of detainees (71) continuing
-) Apparent and immediate positive change in attitude of Samarra population
 - People willing to discuss projects and improvements in the city
 - IPs reporting to duty has quadrupled
 - IPs are taking action doing their job
-) AQIZ / AIF Cells disrupted
 - 1.4c indicate movement to other parts of the AOR
 - Disruption provides ability to gather targetable intelligence for follow-on, focused Counter-terrorist operations by CF.

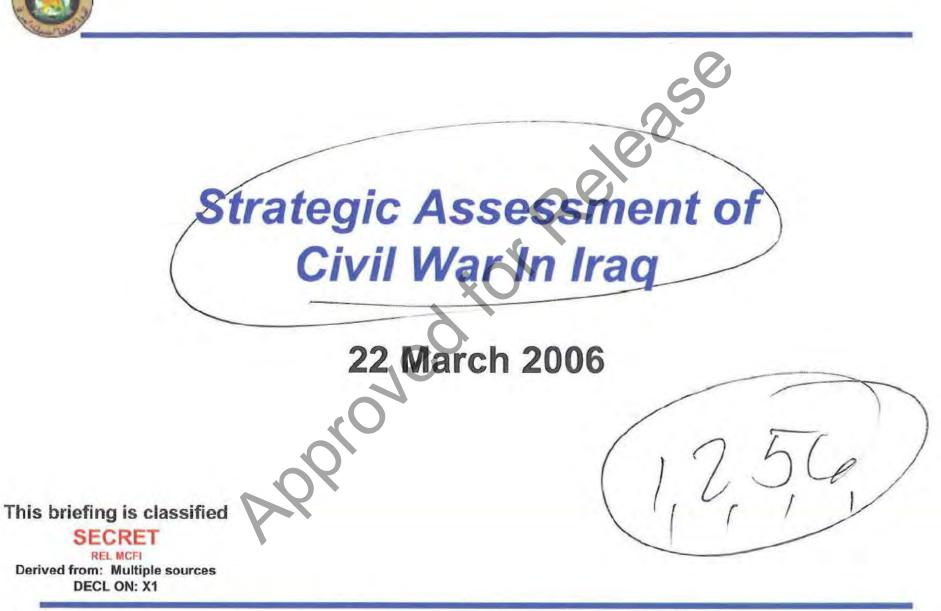
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Civil War in Iraq (22 March 2006)

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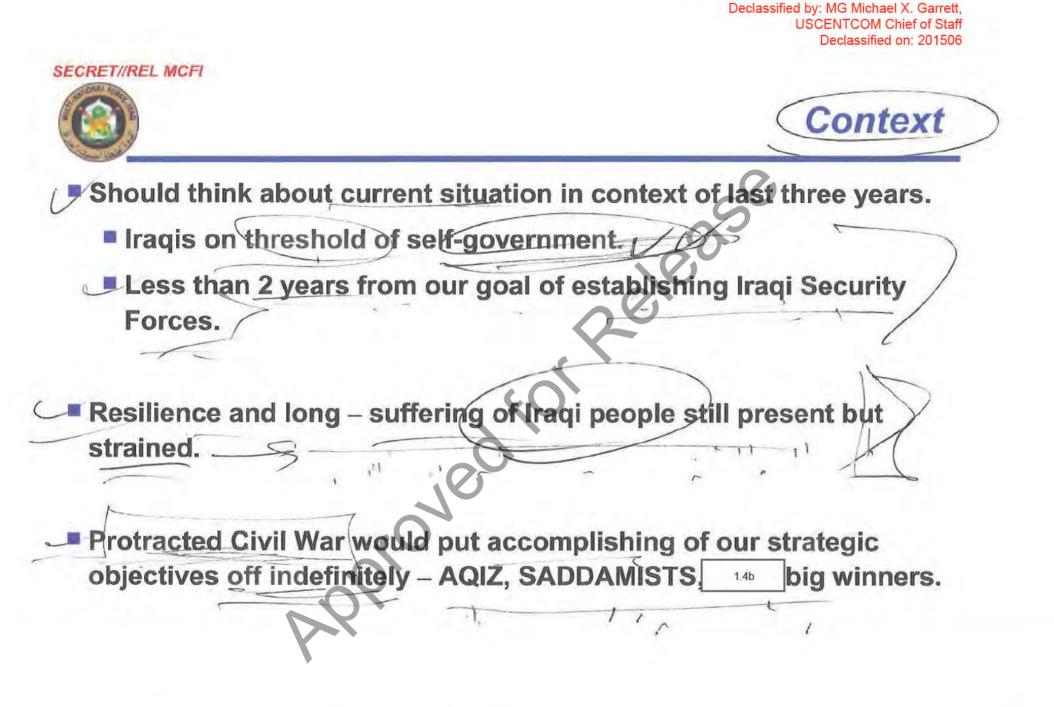
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Bottom Line Up Front

Civil War in Iraq – as defined by this brief – is not imminent nor inevitable.

Civil War in Iraq would be so disruptive to our ability to accomplish our strategic objectives we should do everything in our power to avoid it.



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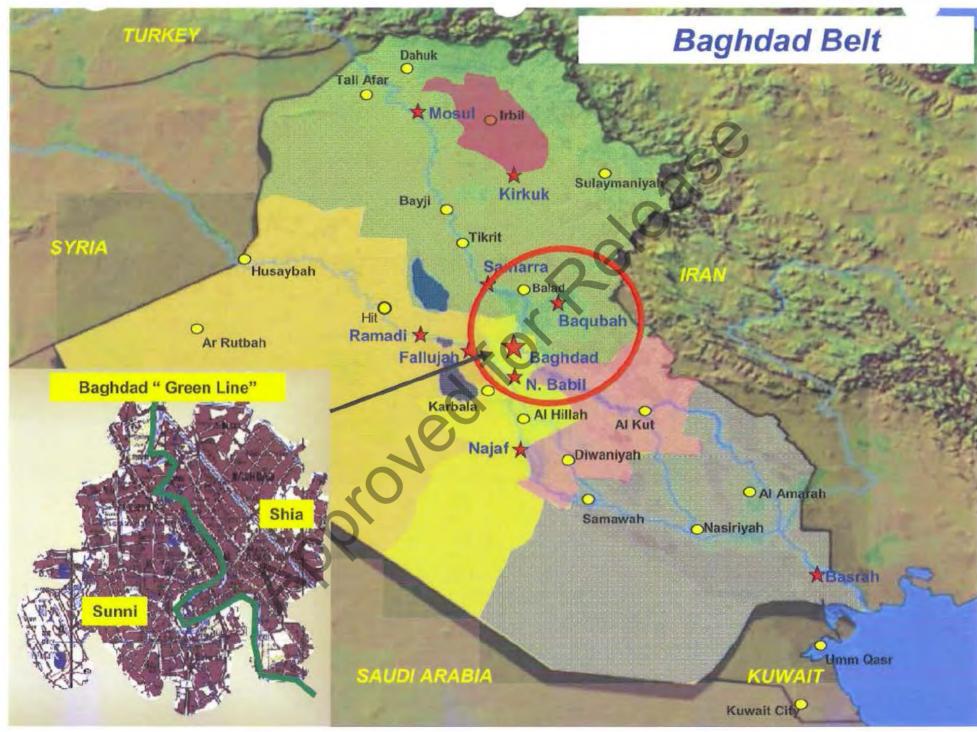
What Would Civil War Look Like?

- Widespread, intense and sustained fighting between ethnic/sectarian groups accompanied by the failure of central government control 4
- Would result from the failure of Iraqi Security Forces and the political process
- A battle between Sunni insurgents and Shia militia supported by regional actors
- Focused on mixed population in "Baghdad-belt" (Baghdad, Diyala, Babil, Southern Saladin); not a country-wide phenomenon
 - Kurds largely sit out the conflict; Shia would attempt to consolidate power in southern Iraq
- AQI support to Sunni insurgents would lead to establishment of terrorist safe haven
- Likely sequence: sectarian cleansing; consolidation of key ethnic and sectarian regions; stalemate (neither side capable of sustained offensive action without external support)

Civil War in Iraq (22 March 2006)



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- Iraq has not crossed into civil war. It is neither imminent nor inevitable.
- Some conditions for civil war do exist (hardening of ethno-sectarian identities, heightened levels of sectarian violence, existence of centers of authority outside the government).
- Controlling influence of prominent Shia leadership is the key to stability.
- Iraq cannot be "pushed" into civil war as long as CF remain in large numbers, ISF remains a national force, and ethnic groups support the political process.

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	OLDS	What Should We Do?
Do everything in	n our power to prevent ci	vil war in Iraq.
Key actions:		
	raqi political and religiou	s leaders to form the government as
Encourage I	raqi political and religiou	s leaders to exercise patience and control.
Continue to together.	play a leading role in sha	ping security responses and holding the ISF
Continue co	unter-terrorism operation	s to defeat AQIZ.
Encourage a	and support GOI efforts to	prevent additional sectarian attacks and
prepare an e	emergency action plan to	mitigate consequences of future high-visibility
attack.		
Press GOI to	o take actions to defuse n	nilitia influence, particularly in Baghdad area.
Build public	confidence in governmen	nt and security forces.
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Civil War in Iraq (22 March 2006)	Iltizam Mushtarak	- United Commitment SECRET//REL MCFI 6

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COA1: Coalition Forces withdraw from Iraq

COA2: Coalition Forces assume a defensive, force protection posture and allow civil war to culminate

COA3: Coalition Forces intervene to stop the civil war

COA4: Coalition Forces <u>align</u> with one or more groups and pursue aggressive offensive operations against the opposition

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610050 Back-up Slides

Civil War in Iraq (22 March 2006)

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Indicators

Indicator	Trend	Reporting Over Past: 24 Hours/ Week	
Hardening of ethno- sectarian identities/ Division among groups	\Leftrightarrow	 Mol Headquarters officers allegedly reassigned to remote locations based on sectarian affiliation Jihadist web postings threatening revenge against Shi'a communities VBIEDs targeting civilians last 48 hours, 5 KIA (one Imam killed) 	
Change in character of violence	1	 Reports of dead bodies found decreased in last 24 hours Most recent SVBIEDs targeted CF/ISF rather than civilians Reports of JAM mass killing Sunnis in Sadr City Increasing attempts to assassinate senior Sunni leaders 	
Ethno-sectarian mobilization	\Leftrightarrow	 Recent Sadr statements blame US/UK for recent sectarian violence JAM stockpiling weapons in Baghdad and south Multiple reports of Sunni leaders calling for militias to provide security 	
Population movements	1	 NGO reporting: (not substantiated by Corps) OMS accommodating some IDPs in public buildings, while most stay with other families in local community Iraqi Islamic Party preparing to establish tent city at mosque in W Baghdad Several reports of attacks driving hundreds of Shi'a families out of Nahrwan due to threats from Sunnis More than 800 families displaced to Baghdad More than 500 families displaced to Najaf 	

Assessment: No indications of slide into civil war. No significant changes to any indicators over the past 24 hours. IDP movements into Baghdad are small-scale relocations and likely temporary.

Civil War in Iraq (22 March 2006)



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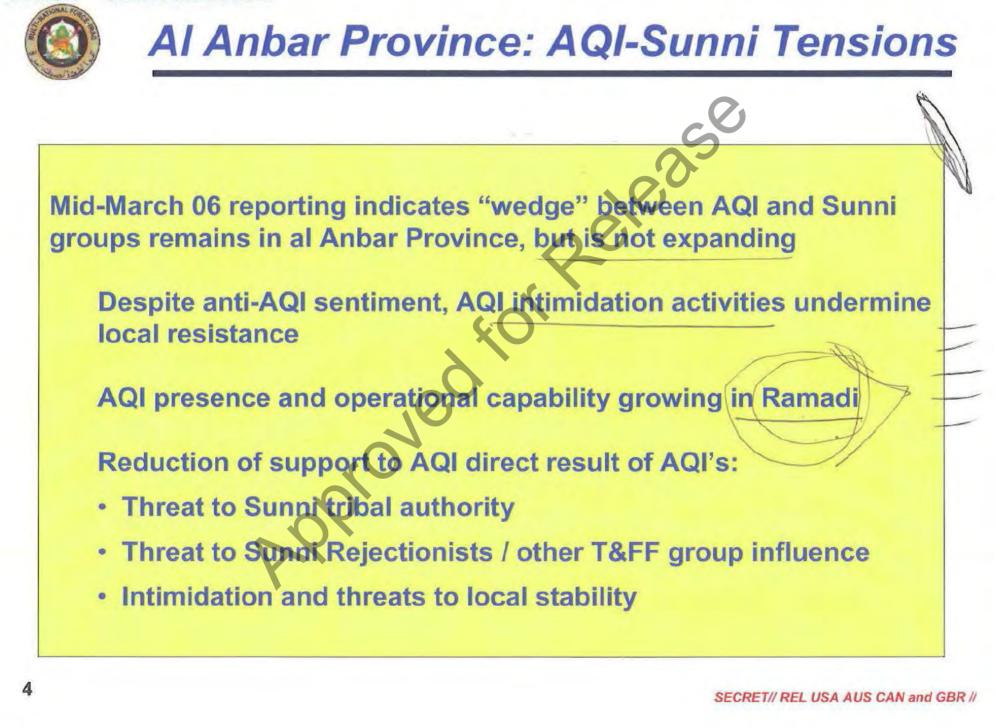
Declassified by: MG Michael X. Garrett, USCENTCOM Chief of Staff Declassified on: 201506 SECRET // K JSA AUS CAN and GBR // Agenda **MNF-I STRATOPS** Introduction 8 MNF-I, C2 **Intel Update** . **Governance and Economics MNF-I STRATEFF Corps Comments** MNC-I 庫 **MNF-W Comments** MNF-W Ú. Iraqi Army, Police & Border Forts **MNSTC-I** 8 Al Anbar Operational Assessment TF . 1.4a **CG's Comments** CG

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Al Anbar Province: Indicators of AQI Strength

Activity	Trend	Recent Reporting		
Sunni support for AQI	+	Sunni support for AQI waning, upset with AQI tactics and intimidation 44 Anbar Sheikhs met to discuss AQI problem in Jubba, Baghdadi Haditha Imam orders AQI to remove IEDs from mosque property, locals protest AQI posting propaganda 		
AQI intimidation	1	AQI continues focused assassination and extortion campaign • People's Comm/Gov. Council/Albu Mahal members killed 16-20 March • AQI intimidating students, faculty at al Anbar university • AQI fighters force Sunni citizens out of their homes in Ramadi		
Permissive Environment	**	AQI fighters face reprisal violence, remain prevalent in al Anbar Public perceives AQI operates freely in Ramadi and surrounding areas Anbar Revenge Bde claim killing AQI members to avenge IP attacks		
Presence and operational capability	\leftrightarrow	AQI operating in Haditha, Ramadi and Fallujah, al Qaim, Rutbah • AQI presence in Ramadi significantly increased in last two months • AQI members utilize boats to easily travel through Euphrates Valley • AQI increases infrastructure attacks in Anbar		
Cooperation with other groups	t	Insurgent and other T&FF groups cooperate with AQI on tactical level • AQI and AS cooperate in Haditha/Haqlaniyah, Bani Dahir, Zuwayyah • Insurgent groups associated with AQI join to defend Fallujah against Shia militias • Open source, unnamed insurgent groups claims purging Anbar of AQI		
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Al Anbar Province: Indicators -- Infrastructure and Networks

Activity	Trend	Recent Reporting	
Financial networks	\Leftrightarrow	Networks attempting reconstitution Ramadi-based AQI facilitators identified AQI extorting funding from local businesses	
Suicide bomber facilitation	\leftrightarrow	Networks adjusting after Coalition disruptions in WERV AQI continues to smuggle FFs from Syria through Ramadi area Shaykh Sayf FFs located east of Fallujah	
Materiel supply networks	\leftrightarrow	Smuggling activities continue despite Coalition operations Haditha AQI cells function as weapons suppliers and financiers, provide forged documentation AQI members control majority of fuel oil distribution in Ramadi 	
Media networks	1	AQI use of al Anbar for propaganda, media networks • 10 possible Muj Shura Council members located in Ramadi • MSC claimed numerous anti-Coalition attacks in Fallujah, Ramadi	
Sanctuaries	A	AQI in Rutbah, Al Qaim, Ramadi, Haditha, Fallujah, Husaybah • AQI members congregate in Albu Thiyab and Albu Ali Jassim tribal lands, Jarayshi Market area and Thalathin Tamuiz district of Ramadi • FF housed on the south bank of the Euphrates in the vicinity of Maskuka, a subdivision of Dulab • FF living in former govt housing complex in Saqlawiyah	

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Al Anbar: Regional Atmospherics

NINA

Anah

Barwanah

A flyer found by CF in Hadithah states

city and will not be responsible for the

AQI is ready to attack CF inside the

local Iragis if they get injured

Haditha

Baghdadi

Unknown individuals in Anah burned three cars belonging to known terrorists

AL Gaim

AQI members identified in al Qaim

> Insurgents and FF returning to Barwanah due to decreased freedom of movement Haglaniyah and Hadithah

> > A meeting of 44 tribal shaykhs in Baghdadi focused on efforts in the cities of Baghdadi and Jubba to report AQI activities to CF and the IP. They also agreed to hand over any terrorist suspects in their area.

Anbar People's Committee v member killed in Ramadi and Anbar Governing Council member killed poss in Fallujah 16-17 March

14 March statement claimed the "Anbar Revenge Brigades" killed five AQI members to avenge the attack on the Tamim Glass Factory in early Jan

Fallujah General Hospital Ambulance used to plant IEDs, emergency vehicle enabled occupants to avoid scrutiny at checkpoints

Fa

BAGHDAD

TA'MIM

Atmospherics

Ramad

	Previous	Current
Fallujah:	\Leftrightarrow	\Leftrightarrow
Ramadi:	\Leftrightarrow	\downarrow
Haditha:	\Leftrightarrow	\Leftrightarrow
Al Qaim:	\Leftrightarrow	\leftrightarrow
Rutbah:	\Leftrightarrow	\Leftrightarrow
► A Positive N	INF environment	1000

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AL ANBAR CONSOLIDATION Governance and Economics

Transitioning to Provincial Iraqi Control

Setting Conditions for Sustainable Economic Growth

RDML Scott Van Buskirk 22 Mar 06

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Current State of Play



- Al Anbar Meeting
 - General Casey, MoD, Mol, MolM
 - Governor & Security Council Reps
 - Address Al Anbar Petition requests
 - Petition response drafted
 - Governor briefed 20 Mar
 - MoIM brief 23 Mar
 - Mol and MoD brief 26 Mar
 - Meet at Ramadi Government Center
 - Date TBD

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Current State of Play



- Governor continuing engagement
 - Presided at 13 & 20 Mar PRDC
 - Focusing SOW effort
 - 40 SOW completed and submitted for contract advertisement V
 - Attending 23 Mar weekly MolM meeting
 - Meeting Minister of Electricity / Minister of Trade

(b)(6)

- 6 Apr meeting with PM
- PRT preps continuing
 - Team Leader in Ramadi
 - Other team members being identified
 - 3rd CAG aligned to support
 - LGP training 24-26 Mar



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Current State of Play



- Fallujah City Council Reengaged C
 - Well attended City Council meetings
 - Fox News Crew filmed 21 Mar session
 - Iraqi News Print coverage
 - Sent message about Shia intimidation of Sunnis
- Challenges and issues
 - Ramadi communications switch
 - Health care clinics
 - CERP Funding
 - Security
 - Housing compensation
 - MoF suspension of Fallujah payments
 - Seeking additional \$125M
 - Need to now go after IG Reconstruction and

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MNC-I AL ANBAR CONSOLIDATION

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Governance Key Tasks Reconstruction

Governance Goal: Build a government (National to Local institutional structure) capable of leading its own reconstruction effort

Near Term

- MNC-I Initiative Technical Engineering Assistance (response to MNF-W RFA)
- Intent Provide Iraqi Engineers to MNF-W to assist the Al Anbar PRDC with technical engineering expertise to conduct engineering assessments, develop scopes of work, and infrastructure development in the province
- Status Funding (CERP) has been allocated and is available to use for Technical Engineering Assistance. Guidance on methods to contract/acquire technical expertise to include sample contracts has been provided.
- MNC-I Initiative Determine conditions / requirements to resume construction of Ramadi Bridge
 - Intent Resolve security concerns to either restart work on this GOI DFI project or terminate and use remaining funds elsewhere while still available. Currently paying \$400K/month to contractor for CF mandated work stoppage.
 - Status Negotiations to re-mobilize the contractor have begun.
 - MNC-I Initiative Identify mechanisms to enhance local security for construction and economic zones
 - Intent Assist MNF-W to develop innovative means for provincial government to build / resource economic incubators to facilitate construction, trade, and finance.
 - Status Developing framework for Micro Finance Centers in Al Anbar

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Economic Key Tasks

Economic Goal: Stimulate Free Market Economy

Near Term

- MNC-I Initiative Municipal Business Registry
- Intent Assist MNF-W with technical expertise to support municipal registry of businesses and enterprises and the subsequent development/expansion of trade and business associations that facilitate and develop better business practices and stimulate trade and commerce.
- Status MNC-I has engaged with USAID to refine effort. MNC-I engagement with MNF-I, DOS/USAID and technical ministries ICW MNF-W
- MNC-I Initiative –Municipal microfinance institutions (MFI) within an economic enterprise zone
- Intent Assist MNF-W with technical expertise to develop microfinance centers and facilitate development of local economic enterprise zones.
- Status MNC-I has engaged through USAID with NGO IZDIHAR to develop requirements for establishing multiple MFI in AI Anbar. Coordinating resources; way forward will be ICW MNF-W
- MNC-I Initiative Codify property address naming conventions
- Intent Identify naming conventions for addresses and properties that supports future land rights resolution, provision of public utilities and emergency services.
- Status Initiated discussions between MNC-I and MNF-I to develop scope and identify responsible GOI Ministries

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MNC-I IO Support to AA Consolidation

• <u>Mission</u>: Support AA Consolidation by influencing populace to support security and reconstruction objectives of the GOI. Create favorable environment for economic growth.

• Intent: Persuade the Target Audience to de-legitimize violence and increase support for selfgovernance and reconstruction efforts. Enhance capability and professionalism of the ISF.

Objectives

- Sunnis in Al Anbar unite to defeat terrorism
- Sunni Tribal and Local Leaders free from intimidation
- Al Anbar Reconstruction is unhindered

Phased Plan (Draft)

- Target Audience: MAMs, Sunni tribe vs. AQI
- Brand introduction via TV, Posters, and Billboards
- Phased Arguments: Terror out, Security In, Employment, Prosperity, and CF draw down
- Highlight Al Anbar Development: Businesses, Business Plans, Investments

END STATE: Populace of Al Anbar and its leaders are dedicated to the Security, Peace, Prosperity and Unity of the region and supportive of the GOI

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IOTF Support to AA Consolidation

Desired Effect

Wedge between AQI and AI Anbar populace is expanded

Key Tasks

- Encourage Al Anbar Populace to unite and kick AQI out
- Highlight AQI attacks on tribal, governmental, and religious leaders
- Highlight AQI attacks on Sunni Mosques and AI Anbar infrastructure

What We Have Done

- Refocused current media onto Al Anbar
- Increased radio production highlighting AQ attacks on Sunnis
- Produced video of Sunni Imams and AI Anbar Sheiks denouncing violence and calling for unity against terrorism
- Producing TVC on San Raphael thumb drives
- "Criminals 2" TV commercial focused on HVIs in Ramadi
- Adjusted Surveys/Polls to focus in Al Anbar

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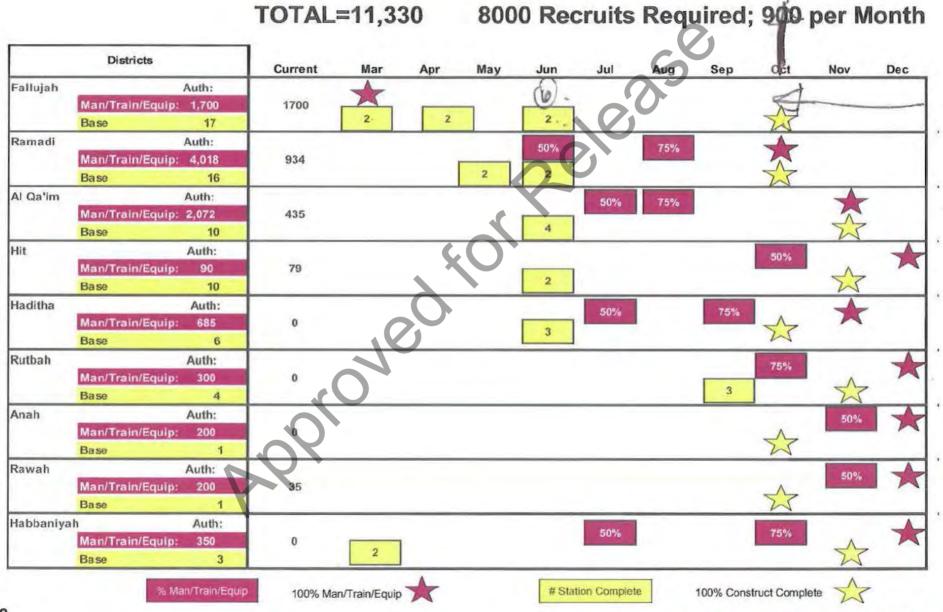
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AI Anbar IPS District Generation



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IPS Provincial Status – Al Anbar

- MOI approved new hire of 300 Officer and 3000 Enlisted
- Provincial Council has appointed as PDoP (b)(6)

1,483 vetted candidates currently in training:

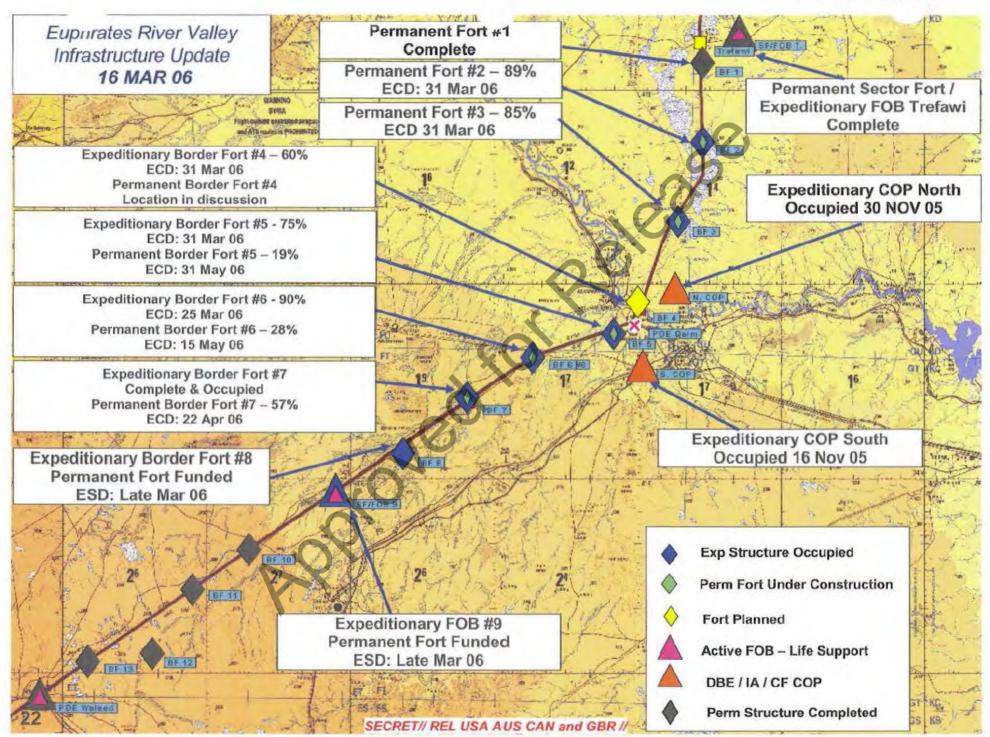
- NOTEGRATION REPORT - Ramadi - 934, Al Qaim - 435, Hit - 79 Rawah - 35
- MOI conducts background investigation and issues hiring order
- Identified 713 Existing / Serving IP during MEF assessment - Hit - 510, Habbaniyah - 203
- 600 screened for BPC beginning 26 Mar 06
- Husaybah prepared to receive 200 IP to graduate 23 Mar 06

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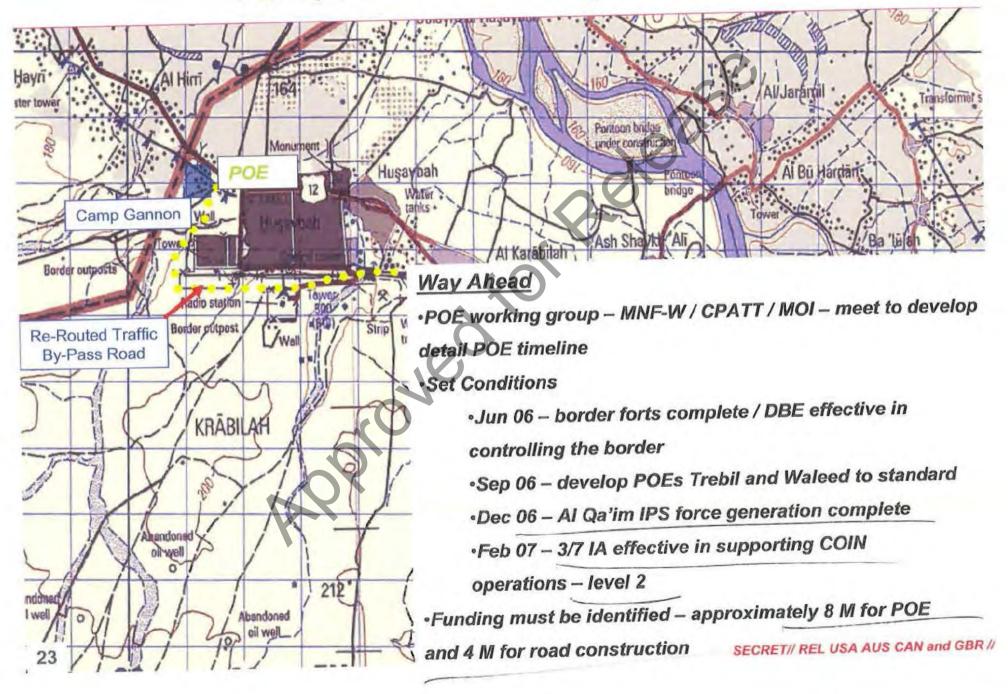
IPS Provincial Way Ahead – Al Anbar

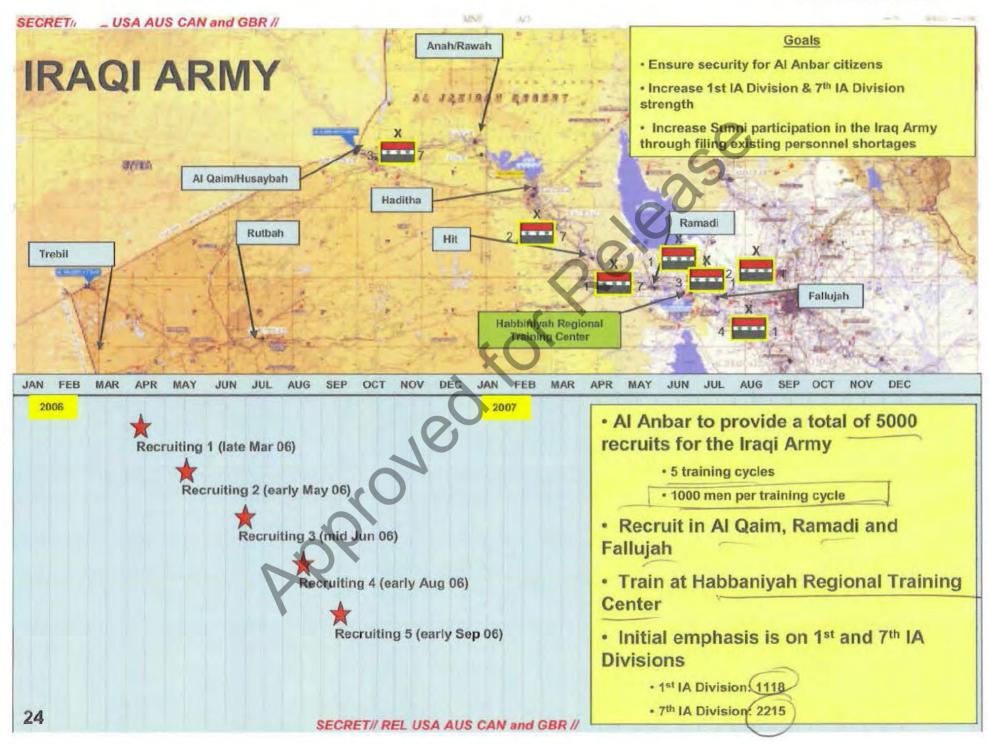
- Support new Provincial DoP via PTTs
- MOI approval of new hires necessary to reach 11,330 authorized
 Vet and train 3,300 new hires recently approved
- Continue to identify existing IP and vet / train
- Ensure equip available as IP return from training
- MOI recruited/vetted 600 to BPC 26 Mar 06—CF will assist in Movement
- MOI recruiting goal is 700 to JIPTC 15 Apr 06



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AI Qa'im POE Way Ahead





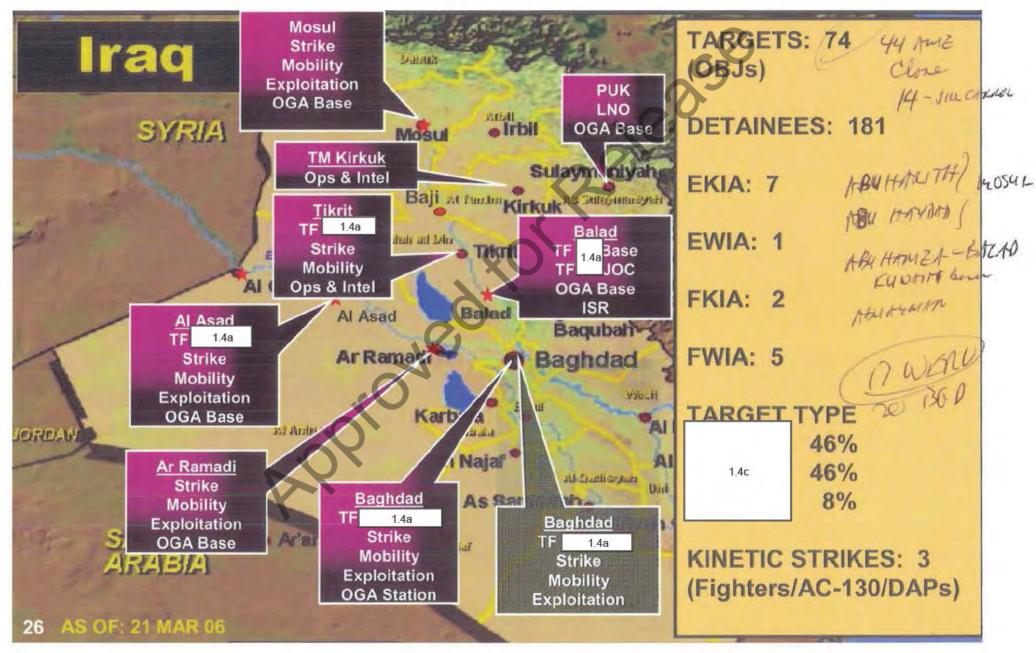
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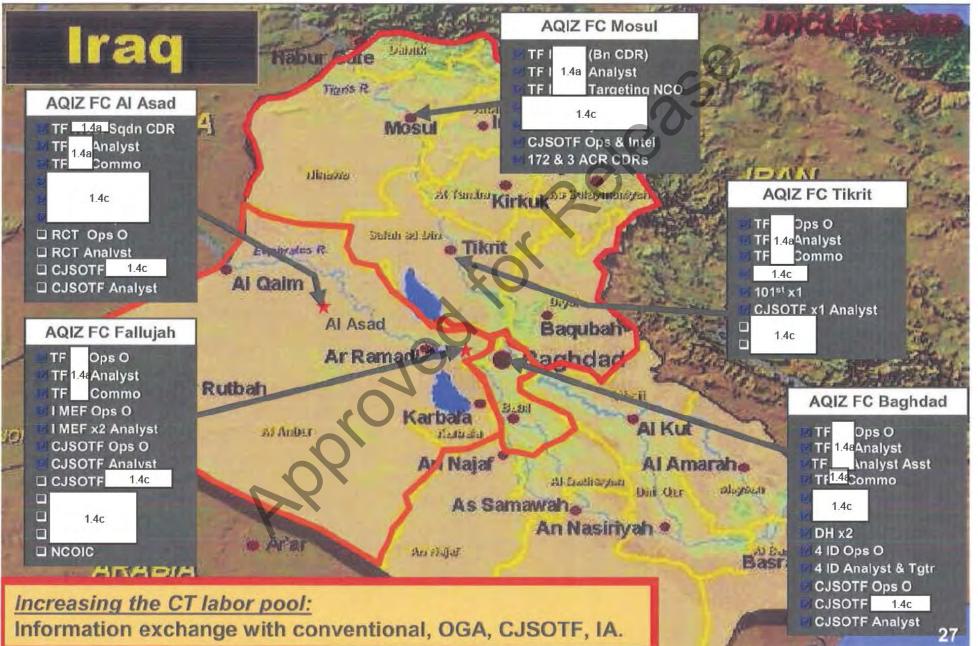
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JTF 14 : OP DAHIR Operations since 08 MAR 06



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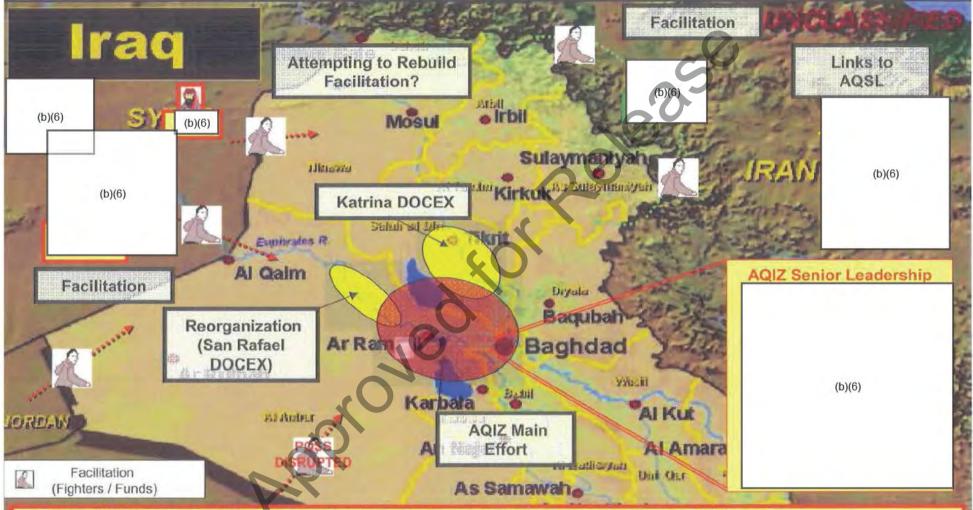
AQIZ Fusion Cell Disposition and Composition



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State of AQIZ



- AMZ still in control of AQIZ; adjusted his tactics and methods, but not his goals
- Mujahidin Shura Council in Iraq (MSC) remains effective and continues to gain influence
- Baghdad leadership remains central to AQIZ; serves as conduit to AMZ
- Facilitation networks remain active; various routes for fighters, funds and other support
- Movement of 'Atiyah has strategic implications; provides targeting opportunities

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